

4 Reasons Construction Logistics Technology Implementations Fail

[Article originally appeared in www.forconstructionpros.com]

By Brad Forester

Most construction logistics and supply chain technology investments don't fail at go-live. They fail months earlier, in a planning meeting where a vendor hands over a 14-week implementation timeline, and nobody — not the operations director, not the project management team, not procurement — pushes back on what it will actually take to stand up a system across the complexity of a project-driven, multi-site construction business. By the time the implementation is six months in with no end in sight, the damage to jobsite delivery schedules, materials cost control and project margins is already done.

This is not an edge case. According to Gartner's Logistics Functional Transformation Survey, 76% of logistics and supply chain technology transformations fail to hit their critical success metrics. McKinsey research adds a sobering corollary: even implementations broadly deemed "successful" still lose approximately 20% of their projected value post-launch. And despite these persistent failure rates, 80% of construction and building materials organizations have attempted four or more technology transformations in under five years, chasing materials cost and logistics ROI that keeps slipping just out of reach.

For a mid-to-large general contractor or building materials distributor with significant freight and procurement spend, a botched TMS or construction supply chain platform implementation typi-

cally amounts to a multi-million-dollar mistake in hard remediation costs alone — not counting delayed jobsite deliveries, materials cost overruns, project schedule slippage or the downstream impact on contract margins. For large national contractors and materials suppliers, that number scales into the tens of millions.

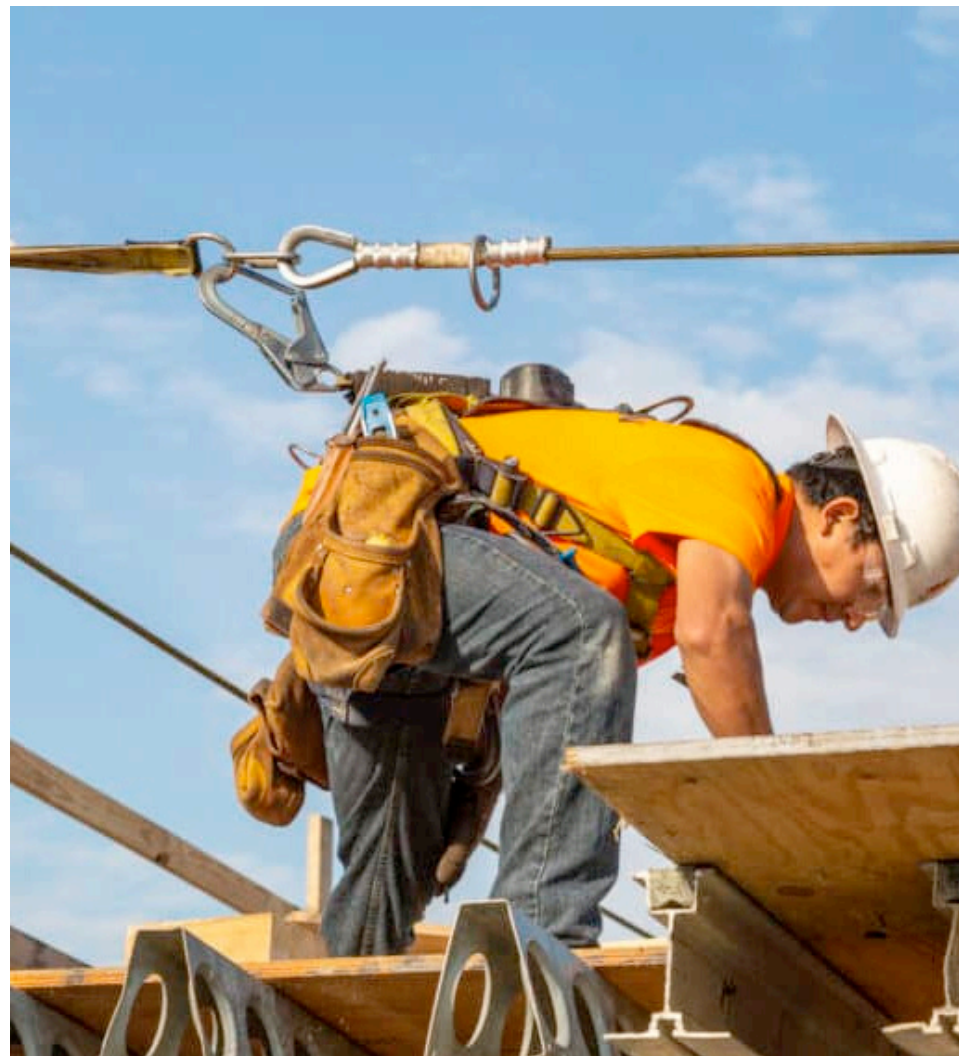
So, what keeps going wrong? Increasingly, construction operations and procurement leaders are recognizing that these failures don't originate during implementation. They are rooted much earlier — in how the system is scoped, how construction-specific logistics complexity is accounted for and in how success is defined before a vendor is ever selected.

The same four failure patterns appear repeatedly across construction logistics and supply chain technology deployments — and they are preventable, but only if you know to look for them before the project kicks off.

Reason 1: The Expectation vs. Reality Gap

The most common root cause of a troubled implementation isn't a bad vendor; it's a misaligned one. Project managers and operations directors walked into a vendor demo, saw a polished feature set, and signed a contract for capabilities they'll rarely use in a construction environment and integration complexity they never fully planned for. Recent industry survey data makes the scale of this concern clear: 27.9% of logistics technology leaders cite fear of overpaying for capabilities they rarely use, while 26.5% flag underestimating integration complexity as a pri-

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Ranking Member Markey Slams Trump Administration's Proposed Rule Undermining Underserved Small Business Contractors

[Article originally appeared in www.sbc.senate.gov]

Ranking Member Edward J. Markey (D-Mass.) slammed the Trump Small Business Administration's proposed rule that dramatically changes the 8(a) Business Development Program and undermines the program's mission to provide training, assistance, and federal contracting opportunities for businesses that have faced historic discrimination in the United States.

The 8(a) Business Development Program plays an important role in helping to ensure that small contractors have opportunities to work with the federal government — the largest buyer of goods and services in the world. However, the 8(a) program has come under attack as Trump and MAGA Republicans have unfairly targeted these small businesses, a majority of which are minority-owned. These businesses consistently deliver for the federal government through constant innovation, support their local economies,

and create jobs in their communities. Since Trump returned to office in January 2025, only 65 new 8(a) firms have been approved by the SBA, compared to more than 2,000 under the Biden administration.

"After choosing to start a reckless and expensive war with Iran and to impose illegal tariff taxes on American families and small businesses—leading to sky-high gas, electricity, and grocery costs—the Trump administration has decided to continue demonizing minority and underserved communities instead of solving the affordability crisis facing Main Street.

"The SBA's proposed rule grossly diminishes the history of systemic racial and ethnic discrimination in the United States. Congress created the 8(a) Business Development Program nearly half a century ago to provide entrepreneurs who have faced historic and present-day discrimination with opportunities to partner with the federal government and support to help grow their businesses.

"To be clear, the 8(a) program has always been open to anyone that can prove they've experienced prejudice or cultural bias, including in education, employment, and entrepreneurship. Now, the SBA proposes to define discrimination based on its political whims and allow applicants to self-certify their eligibility. Instead of fighting to right historic wrongs and enable more job creators to grow and thrive, this administration is once again choosing to distort reality to perpetuate its hateful—and harmful—agenda.

"We will do everything in our power to fight back against the Trump administration's campaign to make America hate again, and we will do everything to fight for every small business to have the resources and support it needs to succeed."

Ranking Member Markey is fighting to protect federal programs that address historic discrimination against small business owners from minority and underserved communities. He contin-

ues to advocate for a small business agenda that ensures economic opportunity for all.

- This week, Ranking Markey released a new report highlighting Trump's drastic reduction in federal contracting dollars awarded to American small businesses, including minority-owned small businesses.
- In February, Ranking Member Markey, alongside Senators Mazie Hirono (D-Hawaii) and Cory Booker (D-NJ), and Representative Ayanna Pressley (MA-7), introduced the Strengthening Place-based Access, Resources, and Knowledge (SPARK) Act to spur entrepreneurship and increase access to capital and resources for underserved entrepreneurs nationwide. Ranking Member Markey previously held a field hearing in Roxbury, Massachusetts, to discuss how government and the private sector can come together to make entrepre-

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CALIFORNIA SUB-BID REQUEST ADS



REQUEST FOR QUOTES FROM SUBS AND SUPPLIERS FOR:

Placer County Water Agency, Ophir Water Treatment Plant - Contract 2025-02
REVISED BID DATE: June 29, 2026 at 2 PM

Quotes must be received no later than Noon on 6/26/26 for evaluation

We are soliciting quotes for the following Divisions 01 thru 16 and items of work including, but not limited to: Clear & Grub, Erosion Control, Landscaping & Irrigation, AC Paving, Rebar, Erect Steel Structures, Electrical, Masonry, Ready Mix, Concrete Pumping, SWWP Plan, Underground Precast, Quality Control Testing, Dust & Air Pollution Control, Excavation and Fill for Structures, Trenching & Backfilling, Asphalt Paving, Concrete Paving, Concrete Sidewalk, Curb & Gutter, Segmental Block Retaining Walls, Manhole and Vault Covers and Accessories, Concrete Culverts, PVC Sewer Pipe, PVC Pressure Pipe, Fab Steel, Cleaning & Disinfection of Water Pipelines, Sewer Pipe Installation and Testing, Chain Link Fencing, Seeding and Sodding, Ready Mix Supply, Masonry, Cast Stone, Steel Joist Framing, Steel Decking, Misc. Metal Fabrications, Metal Railings, Metal Gratings, Anchorage in Concrete & Masonry, Structural & Misc. Metals, Rough Carpentry, Finish Carpentry and Architectural Woodwork, Fiberglass Reinforced Railings, Fiberglass Reinforced Gratings, Glass Fiberglass Reinforced Structural Members, Damp proofing, Masonry Water Repellent Coating, Thermal Insulation, Formed Metal Wall Panels, Equipment Installation, Horizontal End Suction Centrifugal Pumps, Raw Water Vertical Turbine Pumps, Treated Water Pump Station Vertical Turbine Pumps, Submersible Pumps, Motor Driven Double Disc Pumps, Submersible Sump & Sewage Pumps, Sample Pumps, Circular Gravity Thickener Equipment, Package Plate Settler Treatment Unit, Ballasted Flocculation (Actiflo®) System Equipment, Ballasted Flocculation (Actiflo®) System Mixing System, Ballasted Flocculation (Actiflo®) System Reinforced Plastic Fabrications, Microsand/Residual Pumps, Ballasted Flocculation (Actiflo®) System Sludge Scraper Equipment, Multistage Centrifugal Blowers, Compressed Air Equipment – Blower Room, Compressed Air Equipment – TWPS Surge System, Dry Polymer Feed System, Liquid Chemical Feed Systems, Metal Building Systems, Fiberglass Reinforced Plastic Chemical Storage Tanks, Steel Chemical Storage Tanks, Chemical Storage Tank Installation, Wrapped Prestressed Concrete Tank, Reservoir Baffling System, Filter Underdrains & Media, Instrumentation and Control System, Instrument List, IO List, Programmable Logic Controllers, Software Control Block Descriptions, Panel Mounted Instruments, Flow Instruments, Pressure and Level Instruments, Process Analytical Instruments, Temperature Instruments, Miscellaneous Instruments, Panels, Consoles and Apparatuses, Process Control Network Systems, Metallic and Fiber Optic Communication Cables and Connectors, Tightness Testing of Structures, Surge Control System, Standing Seam Metal Roofing, Single-Ply Roofing, Fully Adhered, Sheet Metal, Roof Specialties and Accessories, Firestopping, Joint Sealants, Steel Doors and Frames, Fiberglass Reinforced Plastic Doors and Frames, Wood Doors, Overhead Coiling Aluminum Doors, Aluminum Entrances and Assemblies, Finish Hardware, Glass and Glazing, Gypsum Wallboard, Ceramic Tile, Suspended Acoustical Ceilings, Acoustical Treatment, Corrosion Protection Systems, Architectural Painting, Protective Coatings, Louvers and Vents, Identifying Devices, Metal Lockers, Toilet Accessories, Miscellaneous Specialties, Fire Suppression Sprinkler Systems, Bridge Cranes, Valve Installation, Misc. Piping and Pipe Accessories Installation, Basic Mechanical Building Systems Materials and Methods, Misc. Piping and Pipe Accessories, Ductile Iron Pipe, Steel Pipe, Stainless Steel Pipe and Alloy Pipe Tubing & Accessories, Misc. Steel Pipe Tubing & Accessories, Misc. Plastic Pipe, Tubing and Accessories, Cast Iron Soil Pipe and Accessories, Copper Tubing & Accessories, Misc. Ball Valves, Industrial Butterfly Valves, Industrial Butterfly Valves Schedule, Check Valves, Check Valves Schedule, Backflow Preventers, Solenoid Valves, Globe Valves, Pinch and Diaphragm Valves, Plug Valves, Pressure Reducing Valves, Plug Valves, Pressure Reducing Valves, Misc. Valves, AWWA Butterfly Valves, Eccentric Plug Valves, Resilient-Seated Gate Valves, Air Valves, Pipe Supports, Valve and Gate Actuators, Mechanical Insulation, Plumbing, Seal Water Stations, Heating Systems Equipment, Refrigeration Systems, Building Systems Controls, Testing, Adjusting and Balancing, Electrical, Electrical Equipment Installation, Variable Frequency Drive, Medium Voltage Variable Frequency, Common Motor Requirements for Process Equipment, Pad Mounted, Liquid Filled, Medium Voltage Transformers, Variable Frequency, Switchboards, 600 Volt Class Motor Control Centers, Bypass-Isolation Automatic Transfer Switch, Lighting Protection for Structures, Fire Protection and Signaling System, Security General Requirements, Security Conductors and Cables, Structured Cabling System, Video Surveillance System, Electronic Access Control System (EACS), Testing and Commissioning, Class 2 Agg Base.

CARB Certification will be required from listed subcontractors, or a formal explanation letter for why your firm does not have it.

100% performance and payment bonds will be required for the full amount of the subcontract price. Please contact us for any assistance to this solicitation, including obtaining bonding, insurance, equipment, materials and/or supplies. Provide subcontractor and supplier scopes/quotes as early as possible to enable estimators to perform a thorough evaluation of all scopes/quotes received. Quotes will be broken down into comparable packages as reasonably necessary to facilitate participation. Quotes must be valid for the same duration as specified by the Owner for Contract Award. We are signatory to Operators, Laborers, Cement Masons, Carpenters & Pile Drivers Unions. Non-signatory subs will be required to sign an agreement for trades covered under our union agreements. We intend to work cooperatively with subcontractors/suppliers for all bid items you are licensed and qualified to perform. Bid items can be split to facilitate participation from all certified firms. We will reimburse for bond premium up to 2%. **Firms must possess & provide current contractor's license number & DIR Registration number on the quote.** Firms must possess insurance and workers compensation coverage meeting project requirements. Waiver of Subrogation is required. Please contact us for any assistance required by your firm. Subcontractors will be required to execute our standard subcontract agreement and agree to the standard general terms & conditions. Please contact us by email if you would like copies for review prior to bid day.

Contract Documents and related project information, including future Addenda, are available and can be downloaded for FREE from our Box ftp site by email request. Please send the email request to NORCALBIDS@flatironcorp.com for access to plans & specs on our BOX ftp site. If you would like to speak to an estimator for a specific scope or work, please email us and we can schedule a virtual or in person appointment to review project docs.

Please email ALL Scopes/Quotes to: NORCALBIDS@flatironcorp.com

Flatiron Dragados Constructors, Inc.
 1200 Concord Avenue, Suite 465 Concord, CA 94520
 Phone 707-742-6000 Fax 707-746-1603
 Equal Opportunity Employer
 License No. 1134655



REQUEST FOR SUBCONTRACTORS/SUPPLIERS/SERVICE PROVIDERS

Santa Clara Valley Water District (Valley Water)
 Anderson Dam Seismic Retrofit Project

SBE Participation is Encouraged
EE: \$1.2B to \$2B Bid Date: June 24th, 2026 at 2:00 PM

****QUOTES NOT RECEIVED BY JUNE 19TH, 2026 MAY NOT BE REVIEWED OR EVALUATED****

FlatironDragados Sukut ADSRP Joint Venture (FDSJV), requests SBE subcontractor/supplier/service participation for the following Items of work, but not limited to: CAS/ Roadway Signs, Demo, Clear Grub, Erosion Control, Landscaping & Irrigation, AC Paving, Cold Plane AC, Joint Seal Assembly, Rebar, Pipe Coatings, AC Dike or Curbs, Underground Utilities, Fencing, Metal Railing, MBGR, Striping, Electrical, Minor Concrete, Aggregate Class 2 AB Rip Rap, Sand Filters, Ready Mix, Concrete Pumping, Furnish Steel Sheet Piles, Welded Steel Pipe 10'-12'-13' Diameter, Underground Pipe Products APC & RCP, Misc. Iron & Steel, Misc. Metals, Trucking, SWPPP Plan, SWPPP Materials, Lead Compliance Plan, Geotextile Materials, Underground Precast, Street Sweeping, Traffic Control, Mechanical Equipment (Furnish & Install).

100% performance/payment bonds will be required for the full amount of the subcontract price. Please contact FDSJV for any assistance to this solicitation, including obtaining bonding, insurance, equipment, materials and/or supplies. Provide subcontractor/supplier scopes/quotes as early as possible to enable estimators to perform a thorough evaluation of all quotes received. Quotes will be broken down into comparable packages as reasonably necessary to facilitate participation. Quotes must be valid for the same duration as specified by the Owner for Contract Award. We are signatory to Operating Engineers, Laborers, Cement Masons, Carpenters and Pile Drivers Unions. Non-signatory subs will be required to sign an agreement for trades covered under our union agreements. FDSJV intends to work cooperatively with subcontractors and suppliers for all bid items you are licensed and qualified to perform. Bid items can be split to facilitate participation from all certified firms. FDSJV will reimburse for bond premium up to 2%. **Firms must possess & provide current contractor's license number & DIR Registration number on the quote.** Firms must possess insurance and workers compensation coverage meeting project requirements. Waiver of Subrogation is required. Please contact FDSJV for any assistance required by your firm. Subcontractors/Suppliers will be required to execute our standard agreements and agree to the standard general terms & conditions. Copies are available for review on our Box.com ftp site upon email request.

To view and download projects docs you must complete a fully executed NDA for FDSJV and Valley Water. Once we receive the executed NDA, we will provide a BOX link for your firm to access the project documents. No exceptions will be made. The NDA is a Valley Water requirement.

To receive a copy of the NDA for access to the project documents from our FD BOX ftp site, please send an email request to NORCALBIDS@FDcorp.com

You will be provided with a BOX link to view & download plans and specs for FREE from our BOX.com ftp site. Please send an email if you would like to schedule an appointment to review project docs virtually or meet with an estimator. These services are offered by appointment only.

Please send all quotes by email to NORCALBIDS@FDcorp.com

FlatironDragados Sukut ADSRP Joint Venture
 1200 Concord Ave., Suite 465, Concord, CA 94520
 Phone 707-742-6000 Bid Fax 707-746-1603
 An Equal Opportunity Employer



5225 Hellyer Avenue, Suite #220, San Jose, CA 95138
 Phone (408) 574-1400 • Fax (408) 365-9548
 Contact: Erik Cushman, Sheree Schoenherr, David Kennedy,
 Randy Bonino
 Email: estimating@graniterock.com

REQUESTING SUB-QUOTES FROM QUALIFIED SBE, MBE, WBE SUBCONTRACTORS/SUPPLIERS/TRUCKERS FOR:

C0724 – Coyote Creek Flood Protection Project
 Project No.: 26174043 / Invitation No. VW0593
 Owner: Santa Clara Valley Water District (Valley Water)
 Location: San Jose, CA
 Engineers' Estimate: \$160,000,000
BID DATE: June 24, 2026 @ 2:00 PM

Items of work include but are not limited to: SWPPP Preparation, Inspection, Sampling & Reporting, Biological Monitoring, Archaeological Monitoring, Cultural Resource Monitoring, Paleontological Monitoring, Private Security Services, Quality Control Testing, Pre-Construction Property Surveying, Noise Monitoring, Vibration Monitoring, Temporary Erosion Control, Permanent Erosion Control, Demolition, Tree Trimming & Removal, Clearing & Grubbing, Sheet Pile, Passive Flood Barriers, Reinforcing Steel, Concrete Barrier, Bollards, Signs, Striping, Landscape & Irrigation, Masonry, Fencing – Removals & Installation, Traffic Control, Metal Guard Railing, Dewatering, Electrical, Painting, Shoring, Welding, Specialty Metal Fabrication, Carbon Fiber Reinforced Polymer (CFRP) and Trucking.

****PLEASE NOTE – ALL iron & steel products used in this project are required to be produced in the USA*****
*****PLEASE NOTE – All SBE subcontractors used on this project are required to be certified by the California Department of General Services.**

SBE Search: <https://caleprocure.ca.gov/pages/PublicSearch/supplier-search.aspx>

SBE Certification Registration: <https://caleprocure.ca.gov/pages/sbdvbe-index.aspx>

Granite Rock Company 'Graniterock' is signatory to Operating Engineers, Laborers, Teamsters, Carpenters and Cement Masons unions. 100% performance and payment bonds will be required from a qualified surety company for the full amount of the subcontract price. Bonding assistance is available. Graniterock will pay bond premium up to 1.5%. In addition to bonding assistance, subcontractors are encouraged to contact Graniterock Estimating with questions regarding obtaining lines of credit, insurance, equipment, materials and/or supplies, or with any questions you may have. Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract. Graniterock intends to work cooperatively with all qualified firms seeking work on this project.

We are an Equal Opportunity Employer

SBE OUTREACH SERVICES

With 1.5 million businesses in our database, SBE is California's #1 source for diversity outreach.

Advertisements - Placed in the Small Business Exchange newspaper, SBE Today newsletter, and online at www.sbeinc.com

Faxed and Eblast Solicitations - Targeted mailings sent to businesses per your criteria.

Telemarketing - Telephone follow-up calls that follow a script of 5 questions you create.

Computer Generated Reports - Will fit right into your proposal, along with a list of interested firms to contact.

Contact Info:

1160 Battery Street East, Suites #100, San Francisco, CA 94111

Email: sbe@sbeinc.com • Website: www.sbeinc.com

Phone: (415) 778-6250, (800) 800-8534

Fax: (415) 778-6255

Publisher of Small Business Exchange weekly newspaper

CALIFORNIA SUB-BID REQUEST ADS



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Coyote Creek Flood Protection
Contract No. C0724
Owner: Santa Clara Valley Water District
Bid Date: June 24th, 2026 @ 2:00 P.M.
Engineers Estimate: \$140 – \$160 Million

*****Please note this is an electronic bid, to ensure your quote has been received and reviewed please have all quotes to MCI by 12pm ******

We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, PIPE SUPPLIERS, DRAINING SYSTEMS PIPE SUPPLIERS, STORM WATER SYSTEMS PIPE SUPPLIERS, PRECAST MATERIALS, EROS MATERIALS, ANALYTICAL TESTING, BYPASS PUMPING, CONCRETE FLATWORK, CONCRETE STRUCTURES, CONSTRUCTION AREA SIGNS, DEMOLITION, DEWATERING, ENVIRONMENTAL SERVICES, EROSION CONTROL, FENCING, GABIONS, GEOTECH ENGINEERS, MEDIAN BARRIER, HANDRAILING, HYDROSEEDING, LANDSCAPING/IRRIGATION, MASONRY, SAWCUTTING, STRIPING, SURVEYING, SWPP PLAN ONLY, TRAFFIC CONTROL, TREE REMOVAL/ARBORIST, VIBRATION MONITORING, CRANE RENTAL, TRUCKING


Project Description:
The scope of work includes but is not limited to; develop and implement quality control program; mobilize/de-mobilize from staging/laydown areas and project feature locations; conduct noise and vibration monitoring; develop/restore all staging areas; demolish existing structures, fences, etc.; clearing, grubbing and stripping topsoil as required for construction; tree and plant protection and root removal/trimming/cutting as required for construction; excavation, general fill, and haul/dispose of unsuitable materials; construct concrete floodwalls; construct/install steel sheet pile floodwalls w/ concrete encasement; construct earthen embankments; install sandbags for temporary flood protection; furnish/construct/install/test vehicular and pedestrian passive flood barriers; furnish and install rock slope and erosion protection; construct improvements to Charcot Ave. bridge including installing carbon fiber reinforced polymer sheets, constructing new concrete barrier and headwalls, and other miscellaneous work; install stop log gates and flood doors; construct and surface aggregate base maintenance roads; construct and surface asphalt pavement roads and trails; construct and install local drainage outfalls and storm sewers and structures; install drainage features including PVC, CMP, RCP, and round steel pipe, catch basins/sumps, manholes, inlets, headwalls, level spreaders, swales, and other drainage related facilities, flap gates, in line check valves, valve boxes, cleanouts and vertical risers, trash racks, and appurtenances necessary for their construction, including but not limited to, riprap and geotextile separator fabric; utility relocation performed during construction; furnish and install seeding and erosion control blankets.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com
or
<https://vendors.planetbids.com/portal/48397/portal-home>

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

Mountain Cascade Inc. is an Equal Opportunity Employer California
California License # 422496

This is Part of a Good Faith Outreach. Your response is greatly appreciated.



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Pump Station 10 Connection Project
Project No. 2026-001
Owner: Reclamation District No. 784
Revised Bid Date: June 24th, 2026 @ 2:30P.M.
Engineers Estimate: TBD
Project Duration: 365 CD's

We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, SLURRY, LOW DENSITY CELLULAR GROUT, PIPE SUPPLIERS, DRAINING SYSTEMS PIPE SUPPLIERS, PRECAST MATERIALS, EROS MATERIALS, ANALYTICAL TESTING, BORE & JACK, BYPASS PUMPING, CATHODIC PROTECTION, CCTV, CONCRETE FLATWORK, CONCRETE STRUCTURES, CONSTRUCTION AREA SIGNS, DEMOLITION, DEWATERING, ELECTRICAL-BUILDING, ELECTRICAL-STREET LIGHTS/TRAFFIC SIGNALS/LOOPS, ENVIRONMENTAL SERVICES, EROSION CONTROL, FENCING, GEOTECH ENGINEERS, HYDROSEEDING, PLASTIC PIPE, LANDSCAPING/IRRIGATION, REINFORCING STEEL, SAWCUTTING, SHORING SUBS, STRIPING, SURVEYING, SWPP PLAN ONLY, TREE REMOVAL/ARBORIST, VIBRATION MONITORING, WELDED STEEL PIPE, CRANE RENTAL, TRUCKING, PAINTING/COATINGS, GRATE.

Project Description:
The scope of work includes but is not limited to; pump and motor installation, pipe installation in county R/W, outfall structure, automatic drainage gate, dewatering, subgrade preparation, ¾" aggregate base placement, compaction, dust control, SWPPP BMP's, and other work associated with installation of manholes.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

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California License # 422496

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Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Chrisman Road Resurfacing
Owner: County of San Joaquin
Bid Date: June 18th, 2026 @ 1:30 P.M.
Engineers Estimate: \$2,100,000 - \$2,500,000
Project Duration: 20 WDs

*****Please note this is an electronic bid, to ensure your quote has been received and reviewed please have all quotes to MCI by 11am ******

We are requesting quotes from all qualified Local Hire Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, AC OILS, ADJUST MH/WV, ANALYTICAL TESTING, ASPHALT GRINDING, BRIDGE-CONCRETE, CONCRETE FLATWORK, GEOTECH ENGINEERS, STRIPING, SURVEYING, SWPP PLAN ONLY, TRAFFIC CONTROL, TRUCKING


Project Description:
The scope of work includes but is not limited to; repairing and resurfacing approximately 4.40 miles of roadway with asphalt concrete and applying a concrete overlay on two bridge decks on Chrisman Road.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com
or
<http://www.bidexpress.com/>

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

Mountain Cascade Inc. is an Equal Opportunity Employer California
California License # 422496

This is Part of a Good Faith Outreach. Your response is greatly appreciated.



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: 8-Inch Ductile Iron Water Main Replacement
Contract No. WD-2885
Owner: City & County of San Francisco
Bid Date: July 2nd, 2026 @ 2:00 P.M.
Engineers Estimate: \$12,100,000
Project Duration: 585 CD's

******Please note this is an electronic bid, to ensure your quote has been received and reviewed please have all quotes to MCI by 12pm******

We are requesting quotes from all qualified SFPUC-LBE & DBE/SBE/MBE/WBE Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, LOW DENSITY CELLULAR GROUT, PIPE SUPPLIERS, PRECAST MATERIALS, EROS MATERIALS, AC OILS, ADJUST MH/WV, ASPHALT GRINDING, ASPHALT PAVING/ASPHALT STAMPED, BYPASS PUMPING, CATHODIC PROTECTION, CCTV, CONCRETE FLATWORK, CONCRETE PAVEMENT, CONCRETE STRUCTURES, CONSTRUCTION AREA SIGNS, DEWATERING & WELL POINTS, EROSION CONTROL, PIPE LINING (CEMENT MORTAR), MANHOLE REHAB, REINFORCING STEEL, SAWCUTTING, SOIL REMEDIATION, STRIPING, SURVEYING & MONUMENT REFERENCING, TRAFFIC CONTROL, TREE REMOVAL/ARBORIST, VIBRATION MONITORING, DUCTILE IRON PIPE & FITTINGS, TRUCKING, PIPELINE REHAB & HDPE SLIPLINING, HAZMAT, VALVES/WATER MAIN/TEMP FACILITIES, CURED-IN-PLACE PIPE LINING

Project Description:
The scope of work includes but is not limited to; replace approximately 2.15 miles of 8-inch ductile iron water mains, upgrade sewer lines and complete paving renovation on Fulton Street from Great Highway to 31st Avenue and various locations.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com
or
<https://webapps.sfpuc.org/bids/>

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

Mountain Cascade Inc. is an Equal Opportunity Employer California
California License # 422496

This is Part of a Good Faith Outreach. Your response is greatly appreciated.

American Modular Systems, Inc.
We are requesting bid quotations from all Subcontractors and Suppliers and DVBE Subcontractor/Supplier for the following:
Santa Maria-Bonita School District
BID NO. 5441
Modular Classroom Buildings for a New Middle School and New Elementary School on a Shared Campus
BID DATE: July 20, 2026 at 2pm
Bid documents can be downloaded from PlanetBids:
<https://vendors.planetbids.com/portal/29044/portal-home>
PLEASE EMAIL US YOUR BID PROPOSAL
NO LATER THAN July 13th at NOON.
THANK YOU!
American Modular Systems, Inc.
787 Spreckels Avenue, Manteca, CA 95336
Attn: Suzanne Willis
Email: suzanne.w@americanmodular.com
Phone: (209) 825-1921

Alcal Specialty Contracting, Inc.
We are seeking MBE's, WBE's, OBE's, SBE's, LBE's, & DVBE's
Scope of Work: Roofing and Waterproofing
Project: Contra Costa Regional Medication Center – Cafeteria Building Upgrades (CBU)
Project in Martinez, CA
Bid Due Date: 6/22/26 @ 2:30 pm
Contact: Roger Sowers 510-477-9380 Ext. 62077
Email: roger.sowers@alcal.com





CALIFORNIA SUB-BID REQUEST ADS



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Lopes Road Emergency Storm Damage Repair
Project No. ER-15J9(223)
Owner: City of Fairfield
Bid Date: June 18th, 2026 @ 2:00 P.M.
Engineers Estimate: \$8,300,000
Project Duration: 150 WD's

We are requesting quotes from all qualified DBE Subcontractors and Suppliers but not limited to:

AGGREGATES, ASPHALT, CONCRETE MATERIAL, PIPE SUPPLIERS, DRAINING SYSTEMS PIPE SUPPLIERS, PRECAST MATERIALS, AC DIKES, CATHODIC PROTECTION, CONCRETE FLATWORK, CONCRETE STRUCTURES, ELECTRICAL-BUILDING, ELECTRICAL-STREET LIGHTS/TRAFFIC SIGNALS/LOOPS, ENVIRONMENTAL SERVICES, GEOTECH ENGINEERS, GUARDRAIL, HYDROSEEDING, SOIL REMEDIATION, STRIPING, SURVEYING, WELDED STEEL PIPE, TRUCKING

Project Description:

The scope of work includes but is not limited to; grading and stabilizing the hillside slope adjacent to the roadway to slide plane elevation, including deep soil mixing; drainage features will be constructed on the west side of Lopes Road to capture surface runoff and reduce the amount of soil saturation and the damaged roadway section would be reconstructed to its pre-slide conditions and damaged guardrails would be replaced; repairs would also be made to utilities damaged by the slide, including a Fairfield 30-inch potable water pipeline, a buried Fairfield conduit bank with power/communication lines associated with the operation of their water line, and a Benicia 36-inch raw water pipeline; the Power and communication line repairs will have to be made to the existing pull box north of the project, adjacent to the pump station building.

Project information, including plans & specifications can be found by contacting:

estimating@mountaincascade.com

or

<http://www.fairfieldplanroom.com/>

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

Mountain Cascade Inc. is an Equal Opportunity Employer California
California License # 422496

This is Part of a Good Faith Outreach. Your response is greatly appreciated.

ADVERTISEMENT FOR SUBCONTRACTOR & SUPPLIER BIDS SLBE FIRMS ENCOURAGED TO PARTICIPATE

Rubicon Builders seeks quotes from certified SLBE subcontractors and suppliers for participation in the following County project:

Project: College of Alameda ADA and Site Improvements AND College of Alameda 860 Atlantic (Science Annex)

Project Address: 555 Ralph Appezato Memorial Parkway, Alameda

Bid Date & Time: 06/30 at 3pm

Bidder: Rubicon Builders – 535 W Napa St, Sonoma, CA 95476

Phone: (707)360-1717 | Email: estimates@rubiconbuild.com

Rubicon Builders is requesting sub-bids for all applicable trades, including but not limited to:

- Demolition
- Concrete (concrete reinforcing, cast in place concrete, polished concrete finishing, concrete topical treatments)
- Concrete unit masonry
- Metals (Factory treatment of metals, structural steel prime coatings, metal fastenings, metal fabrications, decorative formed metals)
- Wood, plastics and composites (miscellaneous rough carpentry, gypsum sheathing, cementitious sheathing, interior finished carpentry, architectural wood casework, wood door frames)
- Thermal and moisture protection (Thermal insulation, penetration fire stopping, joint fire stopping, joint sealants)
- Openings (door lites and louvers, hollow metal doors and frames, flush wood doors, aluminum windows, door hardware, glass glazing, mirrors, fire rated glazing)
- Finishes (plastic laminate, floor transition strips and reducers, paints and coatings schedule, non-structural metal framing, gypsum board, ceramic tiling, Acoustical panel ceilings, resilient base and accessories, tile carpeting, sheet carpeting, wall coverings, acoustic insulation, exterior painting, interior painting)
- Specialties (Tactile signage, plastic toilet compartments, commercial bathroom accessories, fire extinguishers)
- Countertops
- Plumbing
- HVAC (common work results for HVAC, testing, adjusting and balancing HVAC, metal ducts, air duct accessories, diffusers, registers and grilles)
- Electrical (common work results for electrical, requirements for electrical installation, low voltage electrical power conductors cables 600V below, grounding and bonding for electrical systems, hangers and supports for electrical systems, raceways and boxes for electrical systems, wiring devices, interior lighting -LED)
- Fire alarm system
- Earthwork (earth moving, site clearing)
- Exterior improvements (pavement based course, asphalt paving, concrete paving, cement and concrete for exterior improvements, concrete curbs and gutters, pavement markings, chain link fences and gates)

Support for Certified Firms:

Rubicon Build, Inc. will provide reasonable assistance to interested subcontractors, including:

- Help in obtaining bonds, lines of credit, and insurance
- Breaking down bid packages into smaller components to facilitate participation
- Providing project information and clarifications as needed

Project Labor Agreement (PLA)

This project is subject to a PLA that all subcontractors must agree to, a copy of the PLA can be found in the specifications.

DIR Registration

This is a prevailing wage job, and all subcontractors must be registered with the DIR.

Construction Schedule

Overall duration **365 calendar days**

Plans, Specifications & Requirements:

Project documents such as plans, specifications, and any addendums issued can be reviewed with the following link. Please be sure to acknowledge any addendums or drawings necessary.

College of Alameda ADA and Site Improvements and College of Alameda 860 Atlantic (Science Annex)

We strongly encourage participation from all qualified SLBE subcontractors and suppliers. All quotes must be received prior to the bid time listed above.

For more information or to submit a bid, please contact the estimator listed above.

PCL Construction, Inc. is soliciting bids from qualified subcontractors and suppliers for the **South Bay International WWTP Rehabilitation & Expansion (PDB) Project**, located in **San Diego County, California**, for the International Boundary and Water Commission. **Bids are due June 23, 2026, at 2:00 PM (PT).**

This is a federally funded project and is subject to federal requirements, including, but not limited to, Buy American, Davis-Bacon Prevailing Wages, and a Project Labor Agreement (PLA). PCL Construction encourages participation from Small Business (SB), Small Disadvantaged Business (SDB), Women-Owned Small Business (WOSB), Service-Disabled Veteran-Owned Small Business (SDVOSB), and HUBZone firms. PCL intends to structure the work into smaller bid packages to help facilitate participation.

The Project consists of rehabilitation and expansion work at an existing wastewater treatment facility. Bid package scopes include: **trucking; aggregates; demolition; ready mix concrete; concrete pump trucks; reinforcing steel; masonry; miscellaneous and structural metals; FRP; metal canopy systems; rough carpentry; architectural cabinets (p-lam-clad); solid surface countertops; gypsum board; tile; flooring; painting and coatings; bath accessories; signage; doors and frames; windows; louvers; door hardware; glass glazing; overhead doors; roofing and waterproofing; fire protection; plumbing; HVAC; electrical; SCADA; earthwork support; dewatering; paving; chain link fencing and gates; irrigation; landscaping; yard piping; bypass pumping; process piping; flow control appurtenances (slide gates, flap gates, stop logs); cranes, conveyors, monorails, and dumpster winches; and process equipment (pumps, tanks, mixers, odor control, sludge handling, aeration).**

NAICS Code: 237110. PCL is proud to be an equal opportunity employer. To request an Invitation to Bid and information regarding access to project documents, contact Andrea Chavez at AndreaChavez@pcl.com or 480-763-2743.

REQUEST FOR CERTIFIED **SBE** SUBCONTRACTORS, SUPPLIERS & TRUCKERS FOR:

C0724-Coyote Creek Flood Protection Project Phase 2
EE: \$140,000,000-160,000,000
Owner: Santa Clara Valley Water District
Location: San Jose, Santa Clara County, CA
Bid Date: June 24th, 2026 at 2:00PM

Work types requested, but are not limited to, the following:

Arborist Services, Biologist Services, Clearing and Grubbing, Concrete Flatwork, Concrete Formliner Materials, Concrete Joint Materials, CPM Scheduling, Demolition, Erosion Control Materials, Excavation and Grading, Fence Rental, Furnishing Bollards, Furnishing Concrete Materials, Furnishing Flood Doors, Furnishing Flood Wall Cap, Furnishing Miscellaneous Metalwork, Furnishing Riprap, Furnishing Sheet Pile, Furnishing Stone Veneer, Furnishing Stop Log Gate Materials, Furnishing Underground Utility Materials, Industrial Hygienist Services, Installation of Bollards, Installation of Fence and Railing, Installation of Flood Wall Cap, Installation of Miscellaneous Metalwork, Installation of Stone Veneer, Installation of Storm Drain Systems, Irrigation, Planting and Revegetation, Metal Guardrailings, Noise Control, Office Trailer Rental, Placement of Asphalt Concrete, Property Surveys, Quality Control and Material Testing, Reinforcing Steel, Signage, Site Security Services, Structure Excavation and Backfill, SWPPP Services, Traffic Control, Tree and Plant Protection Materials, Tree Trimming, Trucking Services, Utility Relocations, and Vibration Monitoring

Plans and Specifications are available for review at our office or can be downloaded from:

<https://vendors.planetbids.com/portal/48397/bo/bo-detail/138008>

Call Serina Sirna-Blach for information on the project, submitting a quote, assistance in obtaining bonds, line of credit, insurance, scheduling accommodations, equipment, supplies, materials and related assistance or services.

Gordon N. Ball, Inc.
Attn: Serina Sirna-Blach
1777 Oakland Blvd, STE 300, Walnut Creek, CA 94596
Phone: (925) 838-5675 • Fax: (925) 838-0814
estimating@ballconco.com
An Equal Opportunity Employer



CLEVELAND, OHIO SUB-BID REQUEST AD

Ranking Member Markey Slams Trump Administration's Proposed Rule Undermining Underserved Small Business Contractors

Continued from page 1

- neurship more accessible for underserved communities.
- Earlier in February, Ranking Member Markey secured funding with the Appropriations Committee for Small Business Development Centers, Women's Business Centers, SCORE Chapters, and Veterans Business Outreach Centers and provisions to rein in the Administration's attempts to eliminate programs that support women, veterans, and underserved entrepreneurs.
- In January**, Ranking Member Markey sent a letter to the Consumer Financial Protection Bureau to oppose rule changes that would gut protections against discriminatory lending practices that harm small businesses.
- In December 2025**, Ranking Member Markey sent a letter to SBA Administrator Kelly Loeffler expressing significant concerns with the SBA's overly burdensome request and unclear guidance for extensive financial documentation over the holidays, as a part of their sweeping attempts to dismantle the 8(a) Business Development Program.
- In July and December 2025**, Ranking Member Markey sent letters to the SBA Administrator demanding answers about the Trump administration's efforts to limit

economic opportunity for American entrepreneurs, including immigrants.

- In May 2025**, Ranking Member Markey sent a letter to the SBA Administrator rejecting President Trump's FY 2026 budget proposal and calling on SBA to immediately release funding for the entrepreneurial development programs, which include programs like the Women's Business Centers and the Veteran's Business Development Centers that support underserved small business owners.
- In April 2025**, Ranking Member Markey introduced the New Start Act of 2025 to establish a five-year pilot program providing grants to support entrepreneurial development training for currently or formerly incarcerated individuals.
- In February 2025**, Ranking Member Markey sent letters to the SBA Administrator and Government Accountability Office (GAO) condemning President Trump's war on diversity, equity, inclusion, and accessibility (DEIA) policies and asking how the SBA intends to implement Trump's anti-DEIA executive orders.

SOURCE: <https://www.sbc.senate.gov/public/index.cfm/pressreleases?ID=F79872F3-6A5D-4535-A122-6224DC7393B9>

J.F. Shea Construction, Inc. BIDDING OPPORTUNITY

**Northeast Ohio Regional Sewer District Certified LSBE with the following certifying authority:
NEORSO Office of Contract Compliance SBE Business Opportunity Program.**

Inviting qualified contractors, specifically **SBE firms certified by NEORSO or other entities as meeting the requirements of the Program**, to contact J.F. Shea Construction, Inc (Prime Contractor listed below) regarding subcontracting services and material supply opportunities in connection with the upcoming **tunnel and shafts project**.

The Work under this contract is in Cleveland, Ohio. The Work consists of:

Big Creek Tunnel, Project No. 1680
Owner: Northeast Ohio Regional Sewer District
3900 Euclid Ave., Cleveland, OH 44115
REVISED BID DATE: July 15, 2026 at 1:00 PM

Opportunities to participate exist in the following specific areas of soil excavation, hauling, excavation support systems, deep foundation system, dewatering systems, structural steel, engineering, survey, geotechnical instrumentation and monitoring services, materials testing, demolition and site preparation, tree removal, aggregates and fill, traffic control, sewer tap and sewer bypass pumping, A/C paving, environmental investigation, utility relocation, paving, fencing and gates, planting and seeding, retaining wall, cast-in-place concrete structures, cast-in-place pipe lining, reinforcing steel, ground stabilization, shotcrete, concrete finishing, miscellaneous metals, mechanical steel pipe, ventilation HVAC, precast concrete shaft covers, temporary office buildings/services, Temporary electrical substation, waterproofing, service utilities, grouting, electrical services, pest control, IT services, waste disposal, cleaning services, and security services.

Any business seeking to participate as a SBE in the Contract that is not currently certified as set forth above review 13 C.F.R. Part 121, as amended, and contact **NEORSO/OCC** at neorsd.org to obtain current certification.

J.F. Shea Construction, Inc has an FTP site where you can view all plans, specifications and addendums for your convenience. Please contact Aimee Remo at (909) 594-0990, aimee.remo@jfshea.com, to receive instructions on accessing the FTP Site.



J.F. Shea Construction, Inc. (An EEO Employer)
667 Brea Canyon Road, Suite 22
Walnut, CA 91789
Phone: 909-594-0990 fax: 909-869-0827

Send Inquiries/Certifications to Aimee Remo: aimee.remo@jfshea.com

4 Reasons Construction Logistics Technology Implementations Fail

Continued from page 1

mary risk. These aren't abstract fears. They are the direct downstream consequences of a vendor selection process that prioritized feature breadth over fit with the realities of project-driven construction logistics.

When the technology meets the reality of day-to-day construction logistics — jobsite delivery windows that shift daily with project schedules, materials sourcing flows that don't fit the system's default configuration, subcontractor and supplier relationships that require custom integration, and project-based procurement workflows the platform was never designed to support — the gap between what was promised in the vendor demo and what can actually be delivered on the ground becomes the defining story of the engagement.

Reason 2: Planning Failure

Vendors are ultimately incentivized to win contracts, which creates a natural bias toward optimistic timelines and simplified scoping assumptions. The result is a persistent and costly illusion: a system implementation scoped at 14 weeks that is actually a 14-month effort — one that plays out across active construction seasons, project handoffs, and procurement cycles that can't pause to accommodate a troubled roll-

out — presented with confidence and accepted without scrutiny. Industry experience suggests roughly 8 out of 10 construction supply chain technology implementations are significantly underestimated in both cost and effort, because vendors are structurally incentivized to minimize numbers that could threaten the deal.

This failure is compounded by a chronic lack of business case rigor. The industry research found that only 13.1% of logistics technology business cases are built using rigorous methodology. The rest are back-of-envelope calculations that rarely account for the true complexity of construction logistics — including project-by-project variability, multi-site coordination, seasonal demand swings, and the full cost of a delayed delivery when a crew is standing by — and they collapse under the weight of a real implementation.

Reason 3: The Design Communication Gap

Even when technology is the right fit and the plan is reasonably constructed, implementations stall in the design phase because construction operations and procurement teams cannot effectively translate their project-specific requirements into vendor-ready specifications. The software vendor doesn't understand how jobsite delivery scheduling, subcontractor coordination and project-based materials procurement interact in a live construction environment. The operations

team can't articulate those interdependencies in terms the vendor can configure.

Recent survey data reinforces how widespread this disconnect is. Only 8.2% of organizations report delivering training tailored to specific workflows and roles — project managers, site supervisors, procurement coordinators, fleet dispatchers, and logistics planners — while over 40% say their systems were designed with role-based intent but ultimately delivered in a generic, one-size-fits-all way that doesn't reflect how a construction business actually manages materials, deliveries and suppliers across multiple active jobsites. This gap between intended design and practical usability is a direct reflection of breakdowns in how construction-specific requirements are communicated and translated into system configuration.

The result is what practitioners describe as a cycle of repeated requirement rework: the same needs are revisited repeatedly without resolution, stretching timelines to multiples of their original estimate while project budgets are consumed with little measurable progress — and active construction projects absorb the consequences of every delay.

One client recently described it this way: "The system is live. Suppliers are loaded, purchase orders are flowing, deliveries are scheduled. But

our site supervisors don't trust what they see in the system, our project managers are still tracking materials on spreadsheets, and we find out about a delivery failure when the crew calls to say the concrete didn't show." The software was installed. The construction logistics operation was never ready to run on it.

Reason 4: Lack of Cross-Functional Orchestration

A typical construction logistics or supply chain platform deployment touches project procurement, jobsite delivery scheduling, subcontractor coordination, fleet and equipment management, materials tracking, accounts payable, and IT, while simultaneously coordinating the software vendor, ERP integration middleware, third-party development shops, building materials suppliers and multiple carrier and subcontractor environments. Without a dedicated orchestrator holding all these parties to a shared objective — one who understands both construction operations and technology implementation — the project fractures along functional lines.

Visit the link for the full article:
<https://tinyurl.com/572xfby3>